



April 29-30, 2026

MACN Spring Meeting

| Summary Notes



MACN Spring Members Meeting

Athens 2026 – Summary Notes

SUMMARY NOTES

- › *This brief provides a high-level overview of the activities and outcomes of the MACN Spring Members Meeting. The brief can be shared with Member company management, colleagues, and peers.*

We welcomed 200 participants to our **MACN's Spring Members Meeting** in Athens on April 29–30, 2026. Over two days, participants engaged in a robust program of plenary sessions, targeted workshops, and collaborative exercises. We had the pleasure of having all the MACN partners join us and share insight into the work they are doing in their respective countries to forward the MACN anti-corruption agenda.

Day one opened with Maria Zouridaki, Chief Officer at Optimum Ship Services Ltd (Affiliate of Scorpio Group), on the real dilemmas captains face in port, and pressure they face in a corrupt maritime industry. Her insights anchored member discussions on handling bribery demands, and the people affected by this. The following workshops were on compliance tools, data navigation, and the cost benefits of anti-corruption readiness. The day concluded with the General Assembly and member voting.

Day two focused on MACN's collective action countries. Egyptian public-sector representatives opened with their perspective on implementing integrity in maritime transport and logistics, followed by active country workshops led by MACN's in-country partners on progress, current challenges, and collective next steps.

PARTICIPANTS GAINED USEFUL INSIGHTS FROM A RANGE OF SPEAKERS:

- **Maria Zouridaki**, Chief Officer at Optimum Ship Services Ltd (Affiliate of Scorpio Group), on the dilemma captains face every day.
- **Egyptian government** shared how has become a collective action role model, demonstrating how public-private collaboration can deliver results that other countries can learn from.
- **Artem Volkov**, MACN Local Partner Ukraine, Attorney Association ANK. Maritime Law Practice shared how even under extraordinary pressure; Ukraine's ports continue to operate.

KEY GOVERNANCE DECISIONS

In the General Assembly, MACN's Chair facilitated the nominations and voting process for the vacant Board positions, followed by a financial update from MACN's Cashier on the audited 2024 results.

Members voted on the following motions which were approved by a voting majority:

- The 2025 Financial Statement was approved.
- Appointment of **Capt. Leonid Zalenski**, Chief Operating Officer, Columbia Shipmanagement, to the Board
- Appointment of **May Jensen**, Director of Risk Management, The CSL Group Inc, to the Board
- Inclusion of Classification Societies in the MACN Global Membership was approved.

By a voting majority, MACN is delighted to welcome Capt. Leonid Zalenski and May Jensen to the Board.



MACN is Growing!

MACN now has **227 Members**, with **5 new companies** being welcomed into the Network since the last Members Meeting. Visit the **MACN website** for the complete list of Members.

CAPABILITY BUILDING THROUGH INTERACTIVE WORKSHOPS

A key part of the meeting involved skill-building and knowledge sharing workshops focused on maximizing MACN's tools and platforms:

- **Due Diligence Fatigue: From Insight to Implementation:** Members are increasingly burdened by longer, inconsistent due diligence questionnaires across platforms. To address this, MACN developed a Core baseline questionnaire, aiming to standardise and reuse commonly requested information. The session covered practical implementation with input from Achilles and Marcura and identified key adoption barriers and next steps.
- **From Commitment to Compliance: Introduction to MACN's Compliance Journey Tools:** Members provided input to identify where MACN can offer the greatest support for compliance, with an emphasis on risk assessment, training, due diligence, reporting, and policies. Peer experience, including a case study on risk mapping, helped highlight practical solutions. The session concluded with a member-driven shortlist of priority support needs and clear recommendations for MACN's next steps.
- **Data Ready, Crew Ready - Using MACN Data to Navigate Corruption Risks:** This session introduces MACN's incident database of over 70,000 global reports and demonstrates how new dashboards, automations, and API tools deliver practical insights for tackling corruption. Members will also learn key findings on integrity commitments and emerging risk trends.
- **Turn Policy into Profit - Cut Operational Costs:** This session highlighted how anti-corruption readiness directly cuts operational costs. Real vessel experiences show that simple steps, like sending a Pre-Arrival Notification (PAN) before reaching high-risk ports, can prevent delays, extra demands, and disruptions. Members will discuss what effective preparation looks like and learn practical ways to avoid unnecessary costs through smarter decisions.

COLLECTIVE ACTION COUNTRIES

At the Country Workshops, members received updates from MACN's in-country partners and discussed progress, risks, and strategies in several high-risk regions. These sessions provided a platform to reflect on shared challenges and shape the next steps for ongoing initiatives.

Key highlights included:

- **West Africa:** The first session examined how strong data supports advocacy in MACN's initiatives, followed by direct updates from Nigerian partners on recent activities and opportunities to strengthen private-sector collaboration with local partners. The second session turned to Ghana and Senegal, with discussions centered on sustaining private-sector involvement and ensuring local offices remain actively engaged in ongoing efforts across the region.
- **South Asia:** This two-part workshop united members from Pakistan, Bangladesh, and India to discuss shared risks and practical solutions across the region. The session focused on identifying transferable lessons and collaborative approaches that can be applied to multiple ports and supply chains.
- **Egypt:** The session showcased Egypt as a strong role model for public-private collaboration, with representatives from the Maritime Transport and Logistics Sector (MTLS) presenting their national role coordinating across ports and port call actors to promote more consistent, transparent, and predictable practices.
- **Indonesia:** The session highlighted rapid progress on the Indonesia initiative, including a completed risk assessment, the establishment of the Private Sector Integrity Alliance, and the launch of the first public-private roundtable with the Directorate General of Sea Transportation. Members exchanged views on operational challenges and effective practices to address illicit demands.
- **Argentina:** Members reviewed the operating environment in Argentine ports and MACN's growing collaboration with local authorities, covering integrity risks linked to private surveyors, waste disposal challenges, and evolving customs risks. The session concluded with a successful collective action case resolving a complex Port State Control issue, illustrating the power of coordinated member response.
- **Ukraine:** MACN's local partner provided an update on the operational, legal, and risk landscape in Ukraine, covering port status, cargo transshipment trends, and the impacts of the ongoing war on navigation, vessels, and crew safety, alongside MACN's 2026 priorities.

Please find the pictures from both days here: [Pictures](#)

Thank you for your participation and engagement with MACN! We hope to see you at the Fall Members Meeting in Jakarta on 25-26 November 2026!
